







KILORWEMP

KILOMBERO AND LOWER RUFIJI WETLANDS ECOSYSTEM MANAGEMENT PROJECT

MISSION REPORT

CGMETT SURVEY 2015

MARCH 2015

Document D	ata				
Project	Kilombero and Lower Project	Rufiji Wetlands	Ecosystem	Management	
Project ID	TAN1102711				
Document	CGMETT Survey Repo	t 2015			
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Document version	FINAL				
Document date	March 2015				
Document status	Internal				
Document history	31/3/2015 Drafted by M&EO				
	16/4/2015	Reviewed by PIU	and finalized		
Disclaimer	This document was produced as part of monitoring and evaluation activities of the KILORWEMP Project funded by the European Union and Belgian Aid. The information and views set out in this report are those of the author(s) and do not necessarily reflect the official opinion of any of the supporting organizations.				

Abbreviations and Acronyms

BMU Beach Management Unit

CBFM Community Based Forestry Management

CBNRM Community Based Natural Resources Management

CBO Community Based Organization

CGMETT Community Governance & Management Tracking Tool

IS Intermediate State

KDC Kilombero District Council

KILORWEMP Kilombero and Lower Rufiji Wetlands Ecosystem Management Project

LUP Land Use Planning

M&E Monitoring & Evaluation

M&EO Monitoring & Evaluation Officer

MNRT Ministry of Natural Resources & Tourism

PIU Project Implementation Unit

RDC Rufiji District Council

UDC Ulanga District Council

VGS Village Game Scout

VNRC Village Natural Resources Management

WMA Wildlife Management Area

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Introduction

This report provides feedback of CGMETT survey mission fielded by PIU-M&E team from 17-26 March 2015 in the three project districts of Kilombero, Rufiji and Ulanga, The general objective of the survey was to collect data to update indicators in the project's logical framework (logframe). Specifically, the mission aimed at gathering data required to update four indicators in the logframe namely: (i) IS 1.1: Effectiveness of established WMA, CBFM, BMU, LUPs – (from CGMETT); (ii) IS 1.2: Compliance with CBNRM bylaws (LUP, CBFM, WMA, BMU)-(from CGMETT); (iii) IS 1.2: Gender ratio in directory/ board of each CBO/Village committee supported- (from DPT); (iv) Specific Objective: Project Districts budget allocation for the NRM processes increased (from DPT). Survey participants were combination of leaders and members in sample CBOs selected as unit of inquiry¹. For WMA participants were members of CBO and VGS; BMU participants were members of the executive committees while PFM participants were members of VNRC and VGS. The mission team wishes to express appreciation for hospitalities and courtesies extended by the District staff and CBOs met in the conduct of our work. List of persons met is provided in annex I hereof.

A visit to Rufiji, Kilombero and Ulanga				
Mission dates: 17-26	5/03/2015			
	Isaack Michael , M&EO (Mission Leader)			
Mission members:	Sebastian Van Hoeck, JA (Mission Assistant)			
	Dan Hosea (Mission Driver)			
Objective:	To undertake CGMETT exercise in order to collect data required to			
	update project logical framework indicators for annual reporting and			
	project management.			
Date: 17-19/3/2015	Rufiji District			

¹ Annex I provides details of persons participated in the survey

Peoples met	1. CBO members of Juhiwangumwa WMA, Kipugira BMU, and				
	Mtanzamsona CBFM				
	2. District Project Staff				
	3. District Executive Director's office staff				
Notes	Mission team and District project team jointly firmed up mission				
	itinerary. The mission team paid customary courtesy call on the office of				
	District Executive Director of Rufiji. The mission team successful				
	facilitated three different group discussions with Juhiwangumwa WMA				
	(15 people) in Kipo village; Kipugira BMU in Kipugira Village (28				
	people) and Mtanzamsona PFM in Mtanzamsona village (8 people).				
	District staff made formal introduction of the mission team then M&EO				
	explained purpose of the survey, methodology and logistics facilitation of				
	the participants. Lively discussions were conducted among CBO				
	members whom after consensus they agreed to choose the most correct				
	answer against each question in the CGMETT tool. Time was provided				
	for CBO members to share any salient issue related to their CBNRM.				
	After CGMETT exercise in the district a wrap-up meeting with district				
	project staff was held to share some feedback.				
Date: 20/03/2015	Travel from Rufiji to Ifakara (night in Morogoro)				
Date: 21- 23/03/2015	Kilombero District (Ifakara)				
Peoples met	1. CBO members of Iluma WMA, Mbuti BMU, and Uhanila CBFM				
	2. District Project Staff				
	3. District Executive Director's Office staff				
Notes	The mission team successful facilitated group discussions of Iluma WMA				
	in Signali village (15 people); Mbuti BMU in Signali village (13 people);				
	and Uhanila PFM in Chita village (8 people). District staff introduced the				
	mission team, the M&EO explained purpose of the survey, methodology				
	and logistics facilitation of the participants. There were hot discussions				
	among CBO members who mutually agreed on the most correct answers				

Date: 26/03/2015	Travel from Ifakara to Dar Es Salaam (end of mission)			
Date: 25/03/2015	Travel from Mahenge to Ifakara (night in Ifakara)			
	and District Project Staff were held to share some feedback.			
	the district, separate wrap-up meetings with District Executive Director			
	share salient issues related to their CBNRMs. After CGMETT exercise in			
	CGMETT tool. The facilitator provided a space for CBO members to			
	mutually agreed on the most correct answers against all questions in the			
Notes	the participants. There were hot discussions among CBO members who			
	explained purpose of the survey, methodology and logistics facilitation of			
	usual, the host 'District staff' introduced the mission team, the M&EO			
	for BMU because of heavy rains which made the area inaccessible. As			
	village (12 people). The mission team did not meet a representative CBO			
	Mavimba village (11 people) and Chokoachoko PFM in Kichangani			
	In Ulanga district the mission team met only two CBOs of Iluma WMA in			
	3. District Executive Director			
r copies met	 CBO members of Iluma WMA and Chokoachoko PFM District Project Staff 			
Peoples met	Ulanga District (night in Mahenge) 1. CBO members of Iluma WMA and Chokoachoko PFM			
Date: 24-25/2015	project staff was held to share some feedback.			
	After CGMETT exercise in the district a wrap-up meeting with district			
	space for CBO members to share salient issues related to their CBNRMs.			
	against all questions in the CGMETT tool. The facilitator provided a			

CGMETT Survey Analysis and Results Summary²

The CGMETT tool had a total of 24 questions with overall total score 72. The lowest score and maximum score for each question was 0 and 3 respectively with score weights more or less similar to *Likert Scale*. The average time for both session and logistics 'payment and registration' was three hours per CBO. The mission team facilitated group discussions of 8 CBOs (3 WMA, 3 PFM and 2 BMU) for 110 total participants (76% male and 24% female).

i. Key results (of concerned indicators):

- (a) IS 1.1: Effectiveness of established WMA, CBFM, BMU, LUPs is rated 56% (based on responses from sample 8 CBOs);
- (b) IS 1.2: Compliance with CBNRM bylaws (LUP, CBFM, WMA, BMU) is rated 42% (based on responses from sample 8 CBOs);
- (c) IS 1.2: Gender ratio in directory/ board of each CBO/Village committee supported is 31% (based on sample 35 CBOs); and
- (d) Specific Objective: Project District budget allocation for the NRM processes increased (data pending from the District Project Teams).

ii. Results by issue

Category	Issue	Project
		average score
CONTEXT	Purpose of NRM defined	2
	User group members known	2
	Boundary of the NRM area	2
	Average	2
PLANNING	NRM rules or bylaws	2
	Management plan	2
	Participatory monitoring and adaptive management	2
	Average	2
INPUT	Enforcement system	2

² Annexes II & III provide scores disaggregated by district and CBNRM respectively

	Compliance	1
	Enforcement.	2
	Infrastructure and equipment	1
	Capacity of the executive body	1
	Current budget	1
	Financial sustainability / revenue	1
	Average	1
GOVERNANCE	Legitimacy	3
	Participation in management decisions	2
	Transparency	2
	Accountability	2
	Adaptive governance	0
	Cooperation with government	2
	Cooperation with civil society and NGOs	0
	Average	2
OUTCOME	Equitability of cost and benefit sharing	2
	Status of natural resources and environmental services	2
	Empowerment	2
	Livelihoods and well-being of users	2
	Average	2

iii. Results by category

Category	Project average score	
CONTEX	2	
PLANNING	2	
INPUT	1	
GOVERNANCE	2	
OUTCOME	2	

Comments

General comments against each category

Category	Issue	Comments
CONTEXT	Purpose of NRM defined	Majority of the CBOs
	User group members known	interviewed seem to
	Boundary of the NRM area	be very much aware
	,	of the purpose,
		members and
		boundary of their
		NRM area
PLANNING	NRM rules or bylaws	CBOs foresee
	Management plan	effectiveness of

INPUT	Participatory monitoring and adaptive management Enforcement system Compliance Enforcement. Infrastructure and equipment Capacity of the executive body Current budget Financial sustainability / revenue	CBNRM subject to achievement of user rights Currently many CBOs are working towards receiving user rights, CBOs strongly believe that user rights will empower them to effectively and
	Timanciai sustamability / Tevenue	efficiently undertake issues under the INPUT category.
GOVERNANCE	Legitimacy Participation in management decisions Transparency Accountability Adaptive governance Cooperation with government Cooperation with civil society and NGOs	CBOs agree on legitimacy and participation in decision making though there are issues related to transparency and accountability of the CBOs leaders. There is good cooperation with government however there is little cooperation with civil societies thus CBOs request project to assist linking with relevant CS and NGOs
OUTCOME	Equitability of cost and benefit sharing Status of natural resources and environmental services Empowerment Livelihoods and well-being of users	Though there is a system for equitable cost and benefits sharing, CBOs report no benefits realized yet. Much need to be done to conserve the natural resources

Survey conclusion

Conclusion drawn from results of the CGMETT exercise of self-assessment of CBOs is that there is significant improvement implying that project is contributing to the development of the CBNRM. KILORWEMP may use information gathered by this survey to enhance further project management by addressing specific issues and gaps in order to achieve the project overall goal to sustainably manage the wetlands Ecosystem of the Kilombero Valley and Lower Rufiji so that its ecological balance is conserved, the local communities' livelihoods are improved and economic development is sustained.

Lessons learned, challenges and recommendation

- Information asymmetry: there was imminent gap in information by CBO leaders' versus CBO members. The latter seems to know little on what was going on in the CBOs. CBO leaders pointed out lack of meetings as the major factor leading to disparity of information among CBO members. Leaders of CBOs stress that meetings were not being conducted because CBOs had no cash grant to facilitate conduct of meetings (i.e. transport and lunch allowances). Recommendation: since many CBOs have not obtained user rights the mission team recommends project to facilitate logistics for meetings by CBOs with gradual decrease in funding such as 100% to 75% to 50% to 25% to 0% as and when CBO is fully operational after having obtained user rights. Districts project budget needs to include cost for meetings facilitation of CBOs.
- Some **rules governing mission management** as set forth in the Project Implementation Manual (PIM) needs revision to reflect realities on the ground (refer 7.2.6 (b & c)Travel and food cost for community members). For example some CBO members travel 100km to attend meetings, it means that they spend hours on road while traveling to attend meetings plus hours for meeting sessions. The other point is, CBO members are farmers thus it is disincentive to members of CBOs spending hours in meetings

without allowances (lunch and transport) thus CBO members consider the meetings as burden and associated with high opportunity cost since members forego working on their own farms or/and providing wage labour to earn income for families. PIM was made some years ago, considering factors like inflation and increase in cost of living, the mission team therefore recommends revision of rates of allowances of CBOs.

The mission team learned that **field missions provides** opportunities to beneficiaries, district staff, senior district officials and PIU staff to have face on face interaction whereby challenges can easily be addressed and feasible solution found together there in the field. Further, field mission reinforces monitoring and evaluation, for example Kipugira BMU, as part of follow-up, was pleased to talk directly to the PIU-M&E team on status of patrol gears and equipment promised by JLPC (held in February 2015). In areas where there have been no official field mission by PIU to date, CBOs were happy with our mission as partners supporting their CBNRM thus renewing and invigorating morale in relation to CBNRM activities. Similarly, the mission provided impetus to the field staff. The mission team recommends conduct of several field missions (general and thematic) including in areas where missions programme seems to skip.

Conclusion

As the mission team was new to the project, therefore, this mission was an eye-opener exposing M&E team to the field environment of KILORWEMP. The mission was successfully accomplished.

A	ction Items	Person	Deadline
1.	Mission report to be shared – PIU and DPTs	M&EO	20 April 2015
2.	Follow up on districts data on budget allocation to NRM	M&EO	30 April 2015

Annex I: List of persons met

No	Date	Name of Participant	Gender	District	CBNRM	Committee
1	3/18/2015	Sahshe H. Suko	М	Rufiji	BMU - Kipugira	Ex-Committee
	3/ 13/ 2013	Sansine in Sake		- rong	zivio impagira	Ex-Committee
2	3/18/2015	Alli S. Amani	М	Rufiji	BMU - Kipugira	
3	3/18/2015	Abbadallah A.	M	Rufiji	BMU - Kipugira	Ex-Committee- bursar
3	3/16/2013	Ngakeleka	IVI	Kuliji	Bivio - Kipugira	Ex-Committee
4	3/18/2015	Selemani A. Mguiami	М	Rufiji	BMU - Kipugira	
_	2/40/2045	NA second C Need	_	D (DAMIL IX.	Ex-Committee
5	3/18/2015	Mwanaidi S. Ngozi	F	Rufiji	BMU - Kipugira	Ex-Committee
6	3/18/2015	Moshi A. Lusonzo	М	Rufiji	BMU - Kipugira	LX Committee
	2/40/2045	B 1: 6 N	_	- C	51411 1/2	Ex-Committee
7	3/18/2015	Rukia S . Ngozi Makkao Y	F	Rufiji	BMU - Kipugira	Ex-Committee
8	3/18/2015	Magombeka	F	Rufiji	BMU - Kipugira	Lx-committee
						Ex-Committee
9	3/18/2015	Amiri H. Matimbwa	М	Rufiji	BMU - Kipugira	Fix Committee
10	3/18/2015	Rashidi J. Mandandu	М	Rufiji	BMU - Kipugira	Ex-Committee
					. 0	Ex-Committee
11	3/18/2015	Hidaya S. Nyanza	F	Rufiji	BMU - Kipugira	5 0
12	3/18/2015	Hadija M. Mkumba	F	Rufiji	BMU - Kipugira	Ex-Committee
				. ,	i progra	Ex-Committee
13	3/18/2015	Hasani Y Suko	М	Rufiji	BMU - Kipugira	5.0
14	3/18/2015	Iddi. A Kilunai	М	Rufiji	BMU - Kipugira	Ex-Committee
	0, 10, 1010					Ex-Committee-
						secretary
15	3/18/2015	Abdalllah S. Mkuti	М	Rufiji	BMU - Kipugira	5 Committee
16	3/18/2015	Seif Salum Bondo	М	Rufiji	BMU - Kipugira	Ex-Committee
						Ex-Committee-chair
17	3/18/2015	Seif Salum Makuka	М	Rufiji	BMU - Kipugira	5.0
18	3/18/2015	Halfani T. Suko	М	Rufiji	BMU - Kipugira	Ex-Committee
						Ex-Committee
19	3/18/2015	Saidi A. Kalungi	М	Rufiji	BMU - Kipugira	5.0
20	3/18/2015	Mwaza Y. Suko	F	Rufiji	BMU - Kipugira	Ex-Committee
	-,,,					Ex-Committee
21	3/18/2015	Sahuma Lusonzo	М	Rufiji	BMU - Kipugira	

No	Date	Name of Participant	Gender	District	CBNRM	Committee
	20.00				021111111	Ex-Committee
22	3/18/2015	Juma Mwegio	М	Rufiji	BMU - Kipugira	EX COMMITTEE
				, ,	- P. 10	Ex-Committee
23	3/18/2015	Omaily Mussa	М	Rufiji	BMU - Kipugira	
	•	Hassani M.		,	1 0	Ex-Committee
24	3/18/2015	Kingwande	М	Rufiji	BMU - Kipugira	
						Ex-Committee
25	3/18/2015	Salehe S. Ndago	М	Rufiji	BMU - Kipugira	
						Ex-Committee-stores
26	3/18/2015	Moshi Mgaga	М	Rufiji	BMU - Kipugira	
		Ramadhami				Ex-Committee
27	3/18/2015	Dikongwa	М	Rufiji	BMU - Kipugira	
		Abdallaha S.		_ •		Ex-Committee
28	3/18/2015	Mgiwami	М	Rufiji	BMU - Kipugira	
				_ •	PFM -	VNRC
29	3/18/2015	Adiona Ali Milandu	М	Rufiji	Mtanzamsona	
	- 1 1				PFM -	VNRC
30	3/18/2015	Ismail Said Lursonzo	М	Rufiji	Mtanzamsona	
	2/12/2215	Juma Mohamedi		- c	PFM -	VNRC
31	3/18/2015	Wadi	М	Rufiji	Mtanzamsona	
22	2/40/2045			5	PFM -	VNRC
32	3/18/2015	Fitina A. Misonde	М	Rufiji	Mtanzamsona	
22	2/40/2045	D4 121 D4 A	_	D (PFM -	VNRC
33	3/18/2015	Muiajuma M. Aussi	F	Rufiji	Mtanzamsona	VAIDO
2.4	2/10/2015	Famusia C Maanza	_	Df:::	PFM -	VNRC
34	3/18/2015	Famyeje S. Mgonza	F	Rufiji	Mtanzamsona PFM -	VNRC
35	3/18/2015	Semeni J. Mbonde	F	Rufiji	Mtanzamsona	VINKC
33	3/16/2013	Semeni J. Mibonide	Г	Kuliji	PFM -	VNRC
36	3/18/2015	Kulwa A. Mbonde	F	Rufiji	Mtanzamsona	VINC
30	3/10/2013	Kuiwa A. Mbonac	'	Runji	WMA -	СВО
37	3/19/2015	Rajabu M. Naeje	М	Rufiji	Juhiwangumwa	СВО
—	3, 13, 2013	Najaba Wii Wacje	141	- rangi	WMA -	СВО
38	3/19/2015	Shabani A. Dihongo	М	Rufiji	Juhiwangumwa	CBO
	2, 20, 2020	2			WMA -	СВО
39	3/19/2015	Tone H. Kuyawa	М	Rufiji	Juhiwangumwa	
	, -,	,		. ,	WMA -	СВО
40	3/19/2015	Zaituni T. Kinjuwike	F	Rufiji	Juhiwangumwa	
		, , , , , , , , , , , , , , , , , , , ,		, ,	WMA -	VGS
41	3/19/2015	Mohamed I. Nzawi	М	Rufiji	Juhiwangumwa	
	· · ·			,	WMA -	СВО
42	3/19/2015	Aeshi I. Mpimbita	F	Rufiji	Juhiwangumwa	
					WMA -	СВО
43	3/19/2015	Yusufu M. Mpoto	М	Rufiji	Juhiwangumwa	

No	Date	Name of Participant	Gender	District	CBNRM	Committee
					WMA -	СВО
44	3/19/2015	Kasimu H. Chepe	M	Rufiji	Juhiwangumwa	
					WMA -	СВО
45	3/19/2015	Mussa O. Lusonzo	M	Rufiji	Juhiwangumwa	
					WMA -	СВО
46	3/19/2015	Hamisi H. Usindu	M	Rufiji	Juhiwangumwa	
					WMA -	VGS
47	3/19/2015	Muharami Kindinda	M	Rufiji	Juhiwangumwa	
	2/12/2215		_	- c	WMA -	СВО
48	3/19/2015	Fikira O. Mwegelo	F	Rufiji	Juhiwangumwa	
40	2/40/2045	11		D (WMA -	VGS
49	3/19/2015	Hassani A. Mwera	М	Rufiji	Juhiwangumwa	VCC
E0.	2/10/2015	Chamta D. Nguagani	N.4	Dufiii	WMA -	VGS
50	3/19/2015	Shamte B. Nguogani	M	Rufiji	Juhiwangumwa WMA -	VGS
51	3/19/2015	Issa S. Mwera	М	Rufiji	Juhiwangumwa	VGS
				-		Ex-Committee-chair
52	3/21/2015	Rhobert Matanda	М	Kilombero	BMU - Mbuti	
53	3/21/2015	Ayubu Kindelule	М	Kilombero	BMU - Mbuti	Ex-Committee
- 55	3/21/2013	Ayaba Kinaciaic	141	Kilombero	DIVIO WIDULI	Ex-Committee
54	3/21/2015	Herman Ndulu	М	Kilombero	BMU - Mbuti	Ex committee
						Ex-Committee
55	3/21/2015	Fatuma Mlipuka	F	Kilombero	BMU - Mbuti	
						Ex-Committee
56	3/21/2015	Omary Namtuka	M	Kilombero	BMU - Mbuti	
	2/24/2245			12:1	B. 41	Ex-Committee
57	3/21/2015	Bryton Rasomana	М	Kilombero	BMU - Mbuti	5 0 "
58	3/21/2015	Joseph Libengu	М	Kilombero	BMU - Mbuti	Ex-Committee
36	3/21/2013	Joseph Liberiga	IVI	Kilombero	DIVIO - IVIDULI	Ex-Committee
59	3/21/2015	Augustine Lyanula	М	Kilombero	BMU - Mbuti	LX-Committee
		,				Ex-Committee
60	3/21/2015	Abdalah Mohamed	M	Kilombero	BMU - Mbuti	
						Ex-Committee-store
61	3/21/2015	Flavian Mwaiyowela	M	Kilombero	BMU - Mbuti	
	2/24/224=			121	DAALL AAL	Ex-Committee
62	3/21/2015	Omaru Lyanga	М	Kilombero	BMU - Mbuti	5. 6
63	3/21/2015	Abbul Kauka	М	Kilombero	BMU - Mbuti	Ex-Committee
03	2/21/2012	ADDUI Nauka	IVI	KIIOIIIDEIO	DIVIO - IVIDULI	Ex-Committee
64	3/21/2015	Jospeh Naimbo	М	Kilombero	BMU - Mbuti	LA-COMMINICE
	-, ==, ===		1		WMA - Iluma	CBO-chair
65	3/21/2015	Meza Shabani	М	Kilombero	KDC	
					WMA - Iluma	CBO-secretary
66	3/21/2015	Jacob Nassary	М	Kilombero	KDC	·

No	Date	Name of Participant	Gender	District	CBNRM	Committee
140	Date	ivanic of rarticipant	Gender	District	WMA - Iluma	СВО
67	3/21/2015	Amasha Kalimangasi	М	Kilombero	KDC	СВО
					WMA - Iluma	СВО
68	3/21/2015	Rukia K. Kisweka	F	Kilombero	KDC	
					WMA - Iluma	СВО
69	3/21/2015	Hussein Kamagla	М	Kilombero	KDC	
					WMA - Iluma	СВО
70	3/21/2015	Yanisiku Utiri	F	Kilombero	KDC	
					WMA - Iluma	СВО
71	3/21/2015	Dotto R. Chawalla	М	Kilombero	KDC	
					WMA - Iluma	СВО
72	3/21/2015	Edna K. Likoko	F	Kilombero	KDC	
	2/24/2245	D : 1 A4: 1:1	_	121	WMA - Iluma	СВО
73	3/21/2015	Beisha Mtumbika	F	Kilombero	KDC	000
7,	2/24/2015	Calviba A Lituli	_	Kilomah awa	WMA - Iluma	СВО
74	3/21/2015	Salviha A. Lituli	F	Kilombero	KDC WMA - Iluma	СВО
75	3/21/2015	Mauldi Kihenula	М	Kilombero	KDC	CBO
/5	3/21/2013	iviauiui Kiileiluia	IVI	Kiloilibelo	WMA - Iluma	СВО
76	3/21/2015	James Kibandike	М	Kilombero	KDC	СВО
'0	3/21/2013	James Ribanaike	101	Kilombero	WMA - Iluma	СВО
77	3/21/2015	Modesti Smu	М	Kilombero	KDC	650
	0, ==, ===				WMA - Iluma	CBO-bursar
78	3/21/2015	Yohana Kiama	М	Kilombero	KDC	
					WMA - Iluma	СВО
79	3/21/2015	Francis Mbogozo	М	Kilombero	KDC	
80	3/23/2015	Said Mnolla	М	Kilombero	CBFM - Uhanila	VNRC
					CBFM - Uhanila	VNRC
81	3/23/2015	Fromenzi Chigidi	М	Kilombero		
	0/00/00/-				CBFM - Uhanila	VNRC-chair
82	3/23/2015	Samweli Malino	М	Kilombero		
83	3/23/2015	Vicent Syngs	М	Kilombero	CBFM - Uhanila	VNRC
63	3/23/2013	Vicent Synga	IVI	Kiloilibelo	CBFM - Uhanila	VNRC-bursar
84	3/23/2015	Talck Kinyaga	М	Kilombero	CDI IVI - OHAIIIIA	VIVIC DUISAL
	-, -, -,				CBFM - Uhanila	VNRC
85	3/23/2015	Joisi Mpuike	F	Kilombero		
					CBFM - Uhanila	VGS
86	3/23/2015	Gisbeta Chihava	F	Kilombero		
	2/22/224=	T		IZT I	CBFM - Uhanila	VGS
87	3/23/2015	Tunza Kuwasha	М	Kilombero) A (D 4 A) 1 !	CDO
00	2/24/2045	Flouthortteer	N.4	Lilonas	WMA - Iluma	CBO-secretary
88	3/24/2015	Eleuther Hgazada	M	Ulanga	UDC	СВО
89	3/24/2015	Omary Kitikulah	М	Ulanga	WMA - Iluma UDC	CDU
03	3/24/2013	Omary Kitikulan	IVI	Ulaliga	ODC	

No	Date	Name of Participant	Gender	District	CBNRM	Committee
					WMA - Iluma	СВО
90	3/24/2015	Getruda Nakuyowa	F	Ulanga	UDC	
					WMA - Iluma	VGS
91	3/24/2015	Morosadi H. Singaera	М	Ulanga	UDC	
		Mohamedi			WMA - Iluma	СВО
92	3/24/2015	Kuhamaba	М	Ulanga	UDC	
					WMA - Iluma	VGS
93	3/24/2015	Atuman Hoki	М	Ulanga	UDC	
					WMA - Iluma	VGS
94	3/24/2015	Omary Mayanga	М	Ulanga	UDC	
					WMA - Iluma	VGS
95	3/24/2015	Nuru Ngokeli	F	Ulanga	UDC	
				_	WMA - Iluma	СВО
96	3/24/2015	Rashid Kitunguu	М	Ulanga	UDC	
		_		_	WMA - Iluma	СВО
97	3/24/2015	Hamisi Kakanga	М	Ulanga	UDC	
	- 1 1				WMA - Iluma	СВО
98	3/24/2015	Ally Hassan	М	Ulanga	UDC	
					PFM -	VNRC
99	3/24/2015	Mhando Maro	М	Ulanga	Chokoachoko	
400	0/04/004				PFM -	VNRC
100	3/24/2015	Mussa L. Chilohga	М	Ulanga	Chokoachoko	
	0/04/004				PFM -	VNRC
101	3/24/2015	Haruni S. Nyama	М	Ulanga	Chokoachoko	
400	2/24/2045				PFM -	VNRC-chair
102	3/24/2015	Novatus Lisembo	М	Ulanga	Chokoachoko	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
100	2/24/2045	12th that is a second	_	111	PFM -	VNRC
103	3/24/2015	Kibibi Lyana	F	Ulanga	Chokoachoko	VAIDO
104	2/24/2015	Chan: Kindamba	_	Lilanaa	PFM -	VNRC
104	3/24/2015	Shani Kindemba	F	Ulanga	Chokoachoko PFM -	VNRC
105	3/24/2015	Tripho Njogolo	М	Ulanga	Chokoachoko	VINC
103	3/24/2013	Tripino Njogolo	IVI	Olaliga	PFM -	VNRC
106	3/24/2015	Zuhura Masavuanga	F	Ulanga	Chokoachoko	VINC
100	3/27/2013	Mohamedi	'	Jidiiga	PFM -	VNRC
107	3/24/2015	Mangkionza	М	Ulanga	Chokoachoko	VIVIC
107	3/27/2013	Mangrionza	141	Jidiiga	PFM -	VNRC
108	3/24/2015	Kondradi Ngumba	М	Ulanga	Chokoachoko	VIVIC
100	3/27/2013	Romandan Ngumba	141	Jidiiga	PFM -	VNRC
109	3/24/2015	Jakobo Ngalioma	М	Ulanga	Chokoachoko	VIVIC
135	3,21,2013	Janobo Halloma	141	Siariba	PFM -	VNRC
110	3/24/2015	Awadhi Kasim	М	Ulanga	Chokoachoko	VIVIC
110	3/24/2015	Awdulii NaSiiii	IVI	Oldligd	CHUKUACHUKU	

Annex II: Results Disaggregated by District³

Assessment	Form			Ulanga	Rufiji	Kilombero	Project
Category	Issue	Criteria	Score	Average score	Average score	Average score	overall average
Context	1. Purpose	There are no clearly defined management objectives	0				
	Is the purpose of the NRM area defined?	The management objectives are defined but not implemented	1				
		The management objectives are defined but only partially implemented	2	2	2	2	2
		The management objectives are clearly defined and implemented	3				
	2. User group	Members are not clearly defined	0				
	Are the user group members	Members are clearly defined (by geographically or social group)	1	2	2	2	2
	known and are they informally or formally	Members are clearly defined and internally recognize each other	2				
	organised?	Members are defined, registered and externally recognized (Association, co- operative, etc)	3				
	3. Boundary of the NRM area	The boundary is not agreed and not known by all key stakeholders	0	3	1	1	2
	Is the boundary of the NRM area agreed and	The boundary is agreed and known by the user group members but not by other stakeholders	1				
-	well defined?	The boundary of the area is agreed and known by key stakeholders but is not marked	2				
		The boundary of the area is agreed by key stakeholders and demarcated on the ground	3				
Planning	4. NRM rules or byelaws	There are no rules (byelaws) to regulate use	0				

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³ Number depicts score assigned by sample CBOs in the District against issue in the CGMETT tool e.g. Ulanga chose score 2 against the purpose of CBNRM area. Score 2 refers that the management objectives of CBNRM are defined but only partially implemented.

Assessment	Form			Ulanga	Rufiji	Kilombero	Project
Category	Issue	Criteria	Score	Average score	Average score	Average score	overall average
	Are there clearly defined rules (byelaws) that govern	Rules (byelaws) to regulate use exist but are not adhered to by all stakeholders	1				
	the natural resource use?	Rules (byelaws) to regulate use exist and are partially adhered to by stakeholders	2	2	2	2	2
		Rules (byelaws) to regulate use exist and are well adhered to by all stakeholders.	3				
	5. Management plan	There is no management plan (written or unwritten) for the area	0				
	Does the area have a natural resource	A management plan exists (written or unwritten) but is not being implemented	1				
	management plan?	A management plan exists but it is only being partially implemented	2	3	2	2	2
		A management plan exists and is being implemented	3				
	6. Participatory monitoring and adaptive management	There is no systematic data gathering by members to support management decisions and monitor progress	0				
	Does the user group collect monitoring data to evaluate progress	Members are collecting some data for progress monitoring and management decision support but the data is not used by management	1				
	towards management objectives?	Members are regularly collecting some data for progress monitoring and management decision support and the data is sometimes used	2				
		Members are regularly collecting data and it is regularly used for progress monitoring and management decisions support	3	2	2	1	2
Input	7.1 Enforcement system	There is no system of rules and byelaws on use of NRs	0				

Assessment	Form			Ulanga	Rufiji	Kilombero	Project
Category	Issue	Criteria	Score	Average score	Average score	Average score	overall average
	Do the members have a system to set	The rules and byelaws are there but they are not very clear or relevant	1				
	rules or byelaws?	The rules and byelaws are there and are mostly clear and relevant	2	2		2	2
		The rules and byelaws are very clear and relevant	3				
	7.2 Compliance	They do not pay attention to rules and bylaws	0				
		They pay very little attention to bylwas and rules	1	2	1	1	1
	Do members of the village or resource users comply with rules and byelaws	The pay sometime attention to byelaws and rules	2				
		They respect the laws and rules in most cases	3				
	7.3 Enforcement.	There is no enforcement of agreed rules and bylaws	0				
	Does management body enforce the rules and bylaws?	There is very little enforcement	1				
		There is sometime encorcement	2				
		There is enforcement in most cases	3	2	3	2	2
	8. Infrastructure and equipment	There are few or no facilities and equipment for management operations	0				
	Is there sufficient infrastructure	There are some facilities and equipment but these are inadequate	1	1	1	1	1
	and equipment for the natural resources management?	There are facilities and equipment that are reasonably maintained but there are still some major gaps	2				
		There are adequate and well-maintained facilities and equipment for effective	3				

Assessment	Form			Ulanga	Rufiji	Kilombero	Project
Category	Issue	Criteria	Score	Average score	Average score	Average score	overall average
		management					
	9. Capacity of the executive body	Executive members have no or very few management or technical skills	0				
	Does the management body have the	Executive members have a low skill level relative to the needs of the area	1	1	1	1	1
	skills and training required to	Executive members have an adequate skill level, but it could be further improved	2				
	manage the NRM area, relative to its needs?	Executive members skills are good and meet the area's management needs	3				
	10. Current budget	There is no budget for management of the area and it is a serious constraint for management	0	2	1	1	1
	Is the current budget sufficient relative to needs?	The available budget relative to need is inadequate for basic management and presents a serious constraint	1				
		The available budget relative to need is acceptable but could be further improved to fully achieve effective management	2				
		The available budget is sufficient and meets the management needs of the area	3				
	11. Financial sustainability / revenue	The area does not generate any income (e.g. from resource use, tourism or PES) and the user group do not contribute in any way to the management of the area	0				
	Is the area financially sustainable through revenue generation or	There is little income generated from the area or few contributions from members and the management body could not function adequately	1	1	1	0	1

Assessment I	Form			Ulanga	Rufiji	Kilombero	Project
Category	Issue	Criteria	Score	Average score	Average score	Average score	overall average
	through user groups members' contributions in cash or	without outside support					
	kind?	There is reasonable income generated from the area or good contribution from members towards management, but many innovations and initiatives are reliant on outside funding	2				
		Secure and adequate financing is generated from the area or contributed by the members for both management and reasonable development needs	3				
Governance	12. Legitimacy	Management body members are self elected or assigned by an external body	0				
	Is the management body elected and representative	Management body members are elected by members but different social groups are not represented	1				
	of different social groups in the user community?	Management body members are elected from different social groups but involvement is limited	2				
		Management body members are elected, different social group members are well represented and actively involved	3	3	3	3	3
	13. Participation in management decisions	User group members have no mechanism to provide input into management decisions informally or formally	0				
	Do user group members have input into management	User group members have mechanisms to provide input into management but these are not exercised	1				

Assessment	Form			Ulanga	Rufiji	Kilombero	Project
Category	Issue	Criteria	Score	Average score	Average score	Average score	overall average
	decisions?	There is a clear mechanism for user group members to participate in making decisions but only a few members are participating or influencing decisions	2				
		There is a clear mechanism for user group members to participate in making decisions and members are regularly participating or influencing decisions	3	3	3	1	2
	14. Transparency	There is no clear operational procedures for financial and other management decision making and this significantly undermines effectiveness	0				
	Are there transparent management procedures?	There are clear operational procedures for financial and other management decision making but implementation is not transparent and available for inspection by users	1				
		There are operational procedures for financial and other management decision making that are transparent and available for inspection by users but could still be improved	2				
		There are clear operational procedures for financial and other management decisions that are transparent and easily available for inspection by users	3	2	2	2	2
	15. Accountability	The executive body's members' roles and responsibility are not clearly defined	0				
	Are there clear mechanisms of upward and downward accountability	The executive body's members' roles and responsibility are partially or clearly defined, but there are no mechanisms to	1				

Assessment	Form			Ulanga	Rufiji	Kilombero	Project
Category	Issue	Criteria	Score	Average score	Average score	Average score	overall average
	for members of the executive body and are these easy to	replace members who do not adhere to them					
	invoke?	Executive members role and responsibility are clearly defined, there are mechanisms to replace members who do not adhere to them, but these are difficult to invoke or activate	2	2	2	2	2
		Executive members have clear roles and responsibilities are answerable to their constituency and can easily be replaced if necessary	3				
	16. Adaptive governance	The governance body has no mechanism to change its internal structure, processes and rules in response to lessons learnt and external factors	0	1	1	0	0
	Can and management body respond to lessons learnt and external	The governance body has some mechanisms to change its internal structure, processes and rules but these are not exercised	1				
	factors by changing its institutional arrangements?	The governance body has clear mechanisms to change its internal structure, processes and rules and these are partially exercised	2				
		The governance body has clear mechanisms to change its internal structure, processes and rules and these have been or can be fully exercised.	3				
	17.1. Cooperation with government	The management body is not effectively connected to government bodies at different levels and thus there is no support or cooperation	0				

Assessment	Form			Ulanga	Rufiji	Kilombero	Project
Category	Issue	Criteria	Score	Average score	Average score	Average score	overall average
	Is there cooperation support between the management body and	The management body is connected to some government bodies at different levels but there is limited support and cooperation	1				
	different levels (local, regional, central) of government?	The management body is connected to different levels of government bodies and there is reasonable support and cooperation	2				
		The management body are effectively connected to government bodies at different levels and there is regular support and cooperation	3	2	3	2	2
	17.2 Cooperation with civil society and NGOs	The management body is not effectively connected to non-government bodies at different levels and thus there is no support or cooperation	0	1	0	0	0
		The management body is connected to some non-government bodies at different levels but there is limited support and cooperation	1				
	Is there cooperation with non government actors and civil society bodies?	The management body is connected to different levels of non-government bodies and there is reasonable support and cooperation	2				
		The management body are effectively connected to non-government bodies at different levels and there is regular support and cooperation	3				
Outcome	18. Equitability of cost and benefit sharing	The balance of benefit and cost sharing is very skewed within group members, such that some members bear the majority of costs, whilst others accrue the	0				

Assessment	Form			Ulanga	Rufiji	Kilombero	Project
Category	Issue	Criteria	Score	Average score	Average score	Average score	overall average
		majority of benefits					
	Are benefit and costs shared equally	The cost-benefit balance is skewed within user group members.	1	1	2	1	2
	among user group members?	The cost-benefit balance is slightly skewed within user groups members	2				
		Members are more or less equitably sharing benefits and costs of the NRM area	3				
	19. Status of natural resources and environmental services	Many natural resources and environmental services are being degraded and it is not targeted by the management to improve	0				
	What is the condition of ecological goods and services of the	Many natural resources and environmental services are being degraded and the management is not trying to improve their status	1				
	area?	Some natural resources and environmental series are being degraded but the management is striving to improve their status	2	2	2	2	2
		Natural resources and environmental services are essentially intact	3				
		The assessment of the conditions of biodiversity and ecosystem good and services is based on research and/or monitoring	1				
	20. Empowerment	Management decisions are predominantly influenced by external bodies	0				
	Are the user group fully empowered to make management	User group members partly influence management decisions but there is significant external influence	1				
	decisions?	User group members are influencing most decisions, but there is some external	2				

Assessment	Form			Ulanga	Rufiji	Kilombero	Project
Category	Issue	Criteria	Score	Average	Average	Average	overall
				score	score	score	average
		influence					
		imachee					
		User group members are	3	2	2	2	2
		fully empowered to make		_	_	2	2
		management decisions for					
		the area					
	21. Livelihoods	The livelihood options and	0				
	and well-being	well-being of the user group					
	of user groups	and the surrounding					
	and	community have reduced in					
	surrounding	the short and long term as a					
	communities	result of formation of the					
		NRM area					
		(RW note: No clear					
		livelihood benefits being					
	Is the area	demonstrated) The livelihood options and	1				
	providing	well-being of either the user	1				
	direct and	group or the community					
	indirect	have either not been					
	benefits to	affected or are positively					
	livelihoods and	affected as a result of the					
	well-being to	formation of the area, even					
	the user	if the other group is					
	groups local	negatively affected.					
	communities?	The livelihood options and	2	2	3	1	2
		well-being of both the user					
		group and the surrounding					
		community have at least					
		been neutrally affected as a					
		result of formation of the					
		NRM area					
		The livelihood options and	3				
		well-being of the user group and the surrounding					
		community have been					
		positively affected in the					
		short and long term as a					
		result of formation of the					
		NRM area					
	TOTAL SCORE		145	43	42	36	41
	1						

Annex III: Results Disaggregated by CBNRM⁴

					WI	MA			BMU			F	PFM	
Assessment Form				ILUMA- KDC	ILUMA- UDC	JUHIWAN GUMWA		KIPU GIRA	MBUT I		UHA NILA	CHOKO A CHOKO PFM	MTANZA MSONA	
Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
Context	1. Purpose	There are no clearly defined management objectives	0											
	Is the purpose of the NRM area defined?	The management objectives are defined but not implemented	1											
		The management objectives are defined but only partially implemented	2	1	2	2	2	3	3	3	2	2	2	2
		The management objectives are clearly defined and implemented	3											
	2. User group	Members are not clearly defined	0											
	Are the user group members known and are	Members are clearly defined (by geographically or social group)	1	3	1	1	2	2	2	2	2	3	2	2

⁴ Number depicts score assigned by sample CBOs of the CBNRM against issue in the CGMETT tool e.g. ILUMA WMA (Kilombero) chose score 1 against the purpose of CBNRM area. Score 1 refers that the management objectives of ILUMA WMA are defined but not implemented.

					WI	MA			BMU				PFM	
Assessment Form				ILUMA- KDC	ILUMA- UDC	JUHIWAN GUMWA		KIPU GIRA	MBUT I		UHA NILA	CHOKO A CHOKO PFM	MTANZA MSONA	
Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
	they informally or formally organised?	Members are clearly defined and internally recognize each other	2											
		Members are defined, registered and externally recognized (Association, cooperative, etc)	3											
	3. Boundary of the NRM area	The boundary is not agreed and not known by all key stakeholders	0	3	3	2	3	1	0	1	0	3	1	1
	Is the boundary of the NRM area agreed and well defined?	The boundary is agreed and known by the user group members but not by other stakeholders	1											
		The boundary of the area is agreed and known by key stakeholders but is not marked	2											
		The boundary of the area is agreed by key stakeholders and demarcated on the ground	3											
Planning	4. NRM rules or byelaws	There are no rules (byelaws) to regulate use	0											

									BMU			ı	PFM	
Assessment Form				ILUMA- KDC	ILUMA- UDC	JUHIWAN GUMWA		KIPU GIRA	MBUT I		UHA NILA	CHOKO A CHOKO PFM	MTANZA MSONA	
Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
	Are there clearly defined rules (byelaws) that govern	Rules (byelaws) to regulate use exist but are not adhered to by all stakeholders	1											
	the natural resource use?	Rules (byelaws) to regulate use exist and are partially adhered to by stakeholders	2	0	2	2	1	2	3	3	2	2	2	2
		Rules (byelaws) to regulate use exist and are well adhered to by all stakeholders.	3											
	5. Management plan	There is no management plan (written or unwritten) for the area	0											
	Does the area have a natural resource management	A management plan exists (written or unwritten) but is not being implemented	1											
	plan?	A management plan exists but it is only being partially implemented	2	1	3	2	2	2	3	3	2	2	3	2
		A management plan exists and is being implemented	3											

					WI	MA			BMU				PFM	
Assessment Form				ILUMA- KDC	ILUMA- UDC	JUHIWAN GUMWA		KIPU GIRA	MBUT I		UHA NILA	CHOKO A CHOKO PFM	MTANZA MSONA	
Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
	6. Participatory monitoring and adaptive management	There is no systematic data gathering by members to support management decisions and monitor progress	0											J
	Does the user group collect monitoring data to evaluate progress towards management	Members are collecting some data for progress monitoring and management decision support but the data is not used by management	1											
	objectives?	Members are regularly collecting some data for progress monitoring and management decision support and the data is sometimes used	2											
		Members are regularly collecting data and it is regularly used for progress monitoring and management decisions support	3	0	1	0	0	3	3	3	1	3	3	2

					WI	MA			BMU				PFM	
Assessment Form				ILUMA- KDC	ILUMA- UDC	JUHIWAN GUMWA		KIPU GIRA	MBUT I		UHA NILA	CHOKO A CHOKO PFM	MTANZA MSONA	
Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
Input	7.1 Enforcement system	There is no system of rules and byelaws on use of NRs	0											
	Do the members have a system to set rules or	The rules and byelaws are there but they are not very clear or relevant	1											
	byelaws?	The rules and byelaws are there and are mostly clear and relevant	2	1	1	0	1	2	3	3	2	2	3	2
		The rules and byelaws are very clear and relevant	3											
	7.2 Compliance	They do not pay attention to rules and bylaws	0											
		They pay very little attention to bylwas and rules	1	1	1	1	1	1	2	2	1	2	1	1
	Do members of the village or resource users comply with rules and byelaws	The pay sometime attention to byelaws and rules	2											
		They respect the laws and rules in most cases	3											

					WI	MA			BMU			ı	PFM	
Assessment Form				ILUMA- KDC	ILUMA- UDC	JUHIWAN GUMWA		KIPU GIRA	MBUT I		UHA NILA	CHOKO A CHOKO PFM	MTANZA MSONA	
Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
	7.3 Enforcement.	There is no enforcement of agreed rules and bylaws	0											
	Does management body enforce the rules and bylaws?	There is very little enforcement	1											
		There is sometime encorcement	2											
		There is enforcement in most cases	3	1	1	3	2	3	3	3	1	2	3	2
	8. Infrastructure and equipment	There are few or no facilities and equipment for management operations	0								0			
	Is there sufficient infrastructure and	There are some facilities and equipment but these are inadequate	1	1	1	1	1	0	1	1		1	1	1
	equipment for the natural resources management?	There are facilities and equipment that are reasonably maintained but there are still some major gaps	2											

					WI	MA			BMU			ı	PFM	
Assessment Form				ILUMA- KDC	ILUMA- UDC	JUHIWAN GUMWA		KIPU GIRA	MBUT I		UHA NILA	CHOKO A CHOKO PFM	MTANZA MSONA	
Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
		There are adequate and well-maintained facilities and equipment for effective management	3											
	9. Capacity of the executive body	Executive members have no or very few management or technical skills	0											
	Does the management body have the skills and	Executive members have a low skill level relative to the needs of the area	1	2	1	0	1	1	2	2	0	1	2	1
	training required to manage the NRM area,	Executive members have an adequate skill level, but it could be further improved	2											
	relative to its needs?	Executive members skills are good and meet the area's management needs	3											
	10. Current budget	There is no budget for management of the area and it is a serious constraint for management	0	0	2	0	1	1	2	2	0	1	1	1

									BMU				PFM	
Assessment Form				ILUMA- KDC	ILUMA- UDC	JUHIWAN GUMWA		KIPU GIRA	MBUT I		UHA NILA	CHOKO A CHOKO PFM	MTANZA MSONA	
Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
	Is the current budget sufficient relative to needs?	The available budget relative to need is inadequate for basic management and presents a serious constraint The available budget relative to need is acceptable but could be further improved to fully achieve effective management	2											
		The available budget is sufficient and meets the management needs of the area	3											
	11. Financial sustainability / revenue	The area does not generate any income (e.g. from resource use, tourism or PES) and the user group do not contribute in any way to the management of the area	0											

					WI	MA			BMU				PFM	
Assessment Form				ILUMA- KDC	ILUMA- UDC	JUHIWAN GUMWA		KIPU GIRA	MBUT I		UHA NILA	CHOKO A CHOKO PFM	MTANZA MSONA	
Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
	Is the area financially sustainable through revenue generation or through user groups members'	There is little income generated from the area or few contributions from members and the management body could not function adequately without outside support	1	0	1	0	0	1	1	1	0	1	1	1
	contributions in cash or kind?	There is reasonable income generated from the area or good contribution from members towards management, but many innovations and initiatives are reliant on outside funding	2											
		Secure and adequate financing is generated from the area or contributed by the members for both management and reasonable development needs	3											
Governance	12. Legitimacy	Management body members are self elected or assigned by	0											

					WI	MA			BMU				PFM	
Assessment Form				ILUMA- KDC	ILUMA- UDC	JUHIWAN GUMWA		KIPU GIRA	MBUT I		UHA NILA	CHOKO A CHOKO PFM	MTANZA MSONA	
Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
		an external body												
	Is the management body elected and representative	Management body members are elected by members but different social groups are not represented	1											
	of different social groups in the user community?	Management body members are elected from different social groups but involvement is limited	2											
		Management body members are elected, different social group members are well represented and actively involved	3	3	3	3	3	3	3	3	3	3	3	3
	13. Participation in management decisions	User group members have no mechanism to provide input into management decisions informally or formally	0											
	Do user group members have input into management decisions?	User group members have mechanisms to provide input into management but these are not	1			20								

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Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
		exercised					1385			-85				385
		There is a clear mechanism for user group members to participate in making decisions but only a few members are participating or influencing decisions	2											
		There is a clear mechanism for user group members to participate in making decisions and members are regularly participating or influencing decisions	3	1	3	3	2	3	3	3	0	3	3	2
	14. Transparency	There is no clear operational procedures for financial and other management decision making and this significantly undermines effectiveness	0											

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Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
	Are there transparent management procedures?	There are clear operational procedures for financial and other management decision making but implementation is not transparent and available for inspection by users There are operational procedures for financial and other management decision making that are transparent and available for inspection by users but could still be	2											
		improved There are clear operational procedures for financial and other management decisions that are transparent and easily available for inspection by users	3	1	2	1	1	3	3	3	2	2	3	2

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Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
	15. Accountability	The executive body's members' roles and responsibility are not clearly defined	0											
	Are there clear mechanisms of upward and downward accountability for members of the executive body	The executive body's members' roles and responsibility are partially or clearly defined, but there are no mechanisms to replace members who do not adhere to them	1											
	and are these easy to invoke?	Executive members role and responsibility are clearly defined, there are mechanisms to replace members who do not adhere to them, but these are difficult to invoke or activate	2	2	2	2	2	3	3	3	2	2	2	2
		Executive members have clear roles and responsibilities are answerable to their constituency and can easily be replaced if necessary	3											

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Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
	16. Adaptive governance	The governance body has no mechanism to change its internal structure, processes and rules in response to lessons learnt and external factors	0	0	1	2	1	0	0	0	0	0	0	0
	Can and management body respond to lessons learnt and external	The governance body has some mechanisms to change its internal structure, processes and rules but these are not exercised	1											
	factors by changing its institutional arrangements?	The governance body has clear mechanisms to change its internal structure, processes and rules and these are partially exercised	2											
		The governance body has clear mechanisms to change its internal structure, processes and rules and these have been or can be fully exercised.	3											

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Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
	17.1. Cooperation with government	The management body is not effectively connected to government bodies at different levels and thus there is no support or cooperation	0											
	Is there cooperation support between the management body and different levels	The management body is connected to some government bodies at different levels but there is limited support and cooperation	1											
	(local, regional, central) of government?	The management body is connected to different levels of government bodies and there is reasonable support and cooperation	2											
		The management body are effectively connected to government bodies at different levels and there is regular support and	3	2	2	3	2	3	2	3	2	2	3	2

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Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
		cooperation					J			J				J
	17.2 Cooperation with civil society and NGOs	The management body is not effectively connected to nongovernment bodies at different levels and thus there is no support or cooperation	0	0	2	0	1	0	0	0	1	0	0	0
		The management body is connected to some nongovernment bodies at different levels but there is limited support and cooperation	1											
	Is there cooperation with non government actors and civil society bodies?	The management body is connected to different levels of nongovernment bodies and there is reasonable support and cooperation	2											

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Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
Outcome	18. Equitability	The management body are effectively connected to nongovernment bodies at different levels and there is regular support and cooperation The balance of benefit	0											
	of cost and benefit sharing	and cost sharing is very skewed within group members, such that some members bear the majority of costs, whilst others accrue the majority of benefits												
	Are benefit and costs shared equally among user	The cost-benefit balance is skewed within user group members.	1	3	1	3	2	3	1	2	0	1	1	0.6667
	group members?	The cost-benefit balance is slightly skewed within user groups members	2											
		Members are more or less equitably sharing benefits and costs of the NRM area	3											

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	19. Status of natural resources and environmental services	Many natural resources and environmental services are being degraded and it is not targeted by the management to improve	0											
	What is the condition of ecological goods and services of the area?	Many natural resources and environmental services are being degraded and the management is not trying to improve their status	1											
		Some natural resources and environmental series are being degraded but the management is striving to improve their status	2	2	2	2	2	2	2	2	1	2	2	2
		Natural resources and environmental services are essentially intact	3											

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Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
		The assessment of the conditions of biodiversity and ecosystem good and services is based on research and/or monitoring	1											
	20. Empowerment	Management decisions are predominantly influenced by external bodies	0											
	Are the user group fully empowered to make management decisions?	User group members partly influence management decisions but there is significant external influence	1											
		User group members are influencing most decisions, but there is some external influence	2											
		User group members are fully empowered to make management decisions for the area	3	1	3	3	2	1	3	2	2	1	3	2

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Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
	21. Livelihoods and well-being of user groups and surrounding communities	The livelihood options and well-being of the user group and the surrounding community have reduced in the short and long term as a result of formation of the NRM area (RW note: No clear livelihood benefits being demonstrated)	0											-33
	Is the area providing direct and indirect benefits to livelihoods and well-being to the user groups local communities?	The livelihood options and well-being of either the user group or the community have either not been affected or are positively affected as a result of the formation of the area, even if the other group is negatively affected.	1											
		The livelihood options and well-being of both the user group and the surrounding community have at	2	1	1	2	1	3	2	3	1	2	3	2

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Category	Issue	Criteria	Score	Score	Score	Score	Ave rage	Score	Score	Aver age	Score	Score	Score	Aver age
		least been neutrally affected as a result of formation of the NRM area												
		The livelihood options and well-being of the user group and the surrounding community have been positively affected in the short and long term as a result of formation of the NRM area	3											
	TOTAL SCORE		145	30	42	38	37	46	50	48	27	43	48	39